



North East Lincolnshire Safeguarding Children Board

Strategic Business Plan

2015 -2017

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| Date Approved | |
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1) Introduction

The North East Lincolnshire Safeguarding Children's Board (LSCB) is a partnership of statutory and non-statutory agencies working together with a shared vision to safeguard and promote the welfare of children who are at risk of abuse and neglect. The work of the partnership is led by the N E Lincolnshire Safeguarding Children's Board. The work of the LSCB is undertaken on behalf of the Board by a number of LSCB Sub-Groups that are aligned to the LSCB Priorities and Core Functions.

This document sets out the Board's Vision and its Strategic Plan towards realising that vision. These provide direction and continuity to the Annual Business Plan, ensuring that achievements of the Board are built upon each year and actions are focused on the Board's overall priorities and objectives.

The LSCB partners have worked towards developing an Outcomes Based Accountability (OBA) model to report performance on activities undertaken in connection with the agreed LSCB priorities. These priorities are now translated into activity and are reported in the form of Score Cards. These show the story behind the baseline and highlight how much and how well services have been delivered and what outcomes and difference has been made. This enables the Board to monitor performance against its set priorities whilst the published outcomes will inform the community of both the Board's commitment and the impact it is making on safeguarding children in North East Lincolnshire.

The LSCB Performance Report is aligned to the Business Plan and provides a quarterly progress report against the LSCB priorities and strategic objectives through the key performance indicators and Core Data Set.

The activity and focus of the LSCB is aligned to the *Outcome Framework* for NEL and in particular the *Start and Develop Well* section. We know that children benefit from investment at Universal and Universal-Plus levels as this increases early identification and enables responses to problems to be coordinated as they arise, as opposed to when they have become acute.

Boards Vision - sets out the overall vision of the Board and the outcomes it wants to achieve for Children and Young People in North East Lincolnshire.

Strategic Plan - establishes Strategic Aims and Objectives 2015 -2017 required to achieve the Boards Vision; providing direction and continuity to each year's Business Plan.

Annual Business Plan – provides a detailed plan of specific key tasks, supporting actions and target timescales required to achieve the Board's Strategic Plan. The Business Plan is aligned to the Ofsted criteria for the Review of Local Safeguarding Children's Boards.

Safeguarding children's practice is evolving continuously through performance management, learning and development, both locally, regionally, and from national developments in policy, legislation and Serious Case Reviews.

The LSCB Business Plan will be reviewed on an annual basis by the Leadership Board. The actions within the Business Plan will be dynamic and informed by continual review, enabling timely revision and updates to reflect new guidance, changing needs or progress made. This

will help keep LSCB business planning up-to-date and responsive to emerging needs and developments.

The LSCB has developed a Leadership Board Outcomes Tracker based on OBA and the NEL Outcomes Framework. ICT systems are being developed to support the input of data to LSCB performance Score Cards to provide accurate and timely baseline data.

The Board's Annual Business Plan is detailed separately. Achievements against the Business Plan are described each year within the Annual Report. Both these documents can be located on the North East Lincolnshire Safeguarding Children's Board website '<http://www.nelsafeguardingchildrenboard.co.uk/>.

2) Our Vision for Safeguarding Children in North East Lincolnshire

The vision of the N E Lincolnshire Safeguarding Children's Board is:

Vision

- We believe Children and Young People thrive best in their own family networks and should stay together except where the welfare contra-indicates this.
- For North East Lincolnshire to be a child friendly place in which Children and Young People are safe from harm in their families, their communities and their neighbourhoods.

The LSCB has adopted Outcomes Based Accountability, a Performance Informed Model for delivering against LSCB Outcomes.

The NEL LSCB Outcome is **All Children in NEL feel safe and are safe.**

3. What is Safeguarding?

Safeguarding and promoting the welfare of children is defined for the purposes of this guidance as:

- Protecting children from maltreatment;
- Preventing impairment of children's health or development;
- Ensuring that children grow up in circumstances consistent with the provision of safe and effective care; and
- Taking action to enable all children to have the best outcomes.

4. What is the North East Lincolnshire Safeguarding Children's Board?

Section 14 of the Children Act 2004 sets out the objectives of LSCBs, which are:

(a) to coordinate what is done by each person or body represented on the Board for the purposes of safeguarding and promoting the welfare of children in the area; and

(b) to ensure the effectiveness of what is done by each such person or body for those purposes.

In order to fulfil its statutory functions under Regulation 5 an LSCB should use data and, as a minimum, should:

- Assess the effectiveness of the help being provided to children and families, including Early Help;
- Assess whether LSCB partners are fulfilling their statutory obligations;
- Quality assure practice, including through joint audits of case files involving practitioners and identifying lessons to be learned; and
- Monitor and evaluate the effectiveness of training, including multi-agency training, to safeguard and promote the welfare of children.

5. Strategic Aims and Principles

The LSCB Strategic Priorities were determined through:

- **Data** relating to our context and performance.
- **Audit** of children's cases, particularly in areas of high risk/need.
- **Experience of particular children** subject to Serious Case Review.
- **Local and National Priorities** derived from a strategic analysis of need.
- **LSCB Development Day** Annual Review of progress/priorities.
- **LSCB Annual Report** analysis and recommendations.

5.1 Multi-Agency Early Help and Support for Families

Early Intervention and supporting children at an early stage are known to reduce incidences of abuse, neglect and family breakdown.

Indicator: Incidence of abuse

Measurement: Number of referrals into MASH v's All open referrals CIN to LAC

5.2 Addressing Neglect: Linked to Early Help and Prevention

Neglect continues to be the highest stated issue impacting on children at both CIN and CP levels of referral in NEL.

Indicator: Incidence of Neglect

Measurement: % of CP Plans for Neglect / rate of Neglect CP per 10,000 population

5.3 Addressing Child Sexual Exploitation

The Sexual Exploitation of Children and Young People is a national priority in ensuring children and young people at risk are identified and safeguarded.

Indicator: Incidence of Child Sexual Exploitation

Measurement: Number of children referred to MACE v's Number of children referred to Young and Safe for CSE

5.4 Reduce the Impact of Domestic Abuse on children and young people

NEL has a high incident of Domestic Abuse and frequently a frequent occurrence in respect of children being subject to a Child Protection Plan.

Indicator: Incidence of Domestic Abuse

Measurement: Number of police call outs for Domestic Abuse and Number of repeat victims

Overarching themes – *The following themes are generic to all of the functions and core business of the Board. They underpin all of the work of undertaken with Children and Young People and link with the Boards priorities and key Performance Indicators*

- The Voice and Influence of the Child.
- Emotional Health and Wellbeing.
- Statutory Functions.
- Learning and Development.

In addition to the four LSCB Priorities and LSCB strategic objectives the LSCB is mindful that the root cause of many on the key elements within the Business Plan stem from the toxic trio of:

- Substance
- Mental Health
- Domestic Abuse

The work of the 0 to 19 commissioning strategy will inform the LSCB Business plan.

The work of NEL Safeguarding Children Board will be underpinned by the following Principles and Values which have been adopted by its members.

Values

- NEL SCB will have a child focus at all times.
- NEL SCB values children and young people and their crucial role in the life of the North East Lincolnshire.
- NEL SCB is always honest and transparent about what it does and what it can't do.
- NEL SCB is courageous and willing to speak out and act for children, even if this is inconvenient and challenging to other structures in North East Lincolnshire.

Principles

- Keeping children safe is the highest priority of each member of NELSCB, both individually and collectively.
- NEL SCB takes leadership seriously, both collectively and individually.

- The collective priorities of NELSCB take precedence over the priorities of individual member agencies. Any subsequent conflict of interests for members will be acknowledged and minuted.
- NEL SCB accepts the inherent risk in Child Protection, including that presented by the abusive behaviour of individuals in the community.
- NEL SCB accepts that, despite best efforts, there may be human error by professionals or volunteers who are trying to keep children safe. NEL SCB will support the children's workforce to learn from these experiences without blame.
- NEL SCB is open and transparent in its work, whilst holding member agencies to account.
- NEL SCB knows that it needs the community to understand and support its work and will seek out partnerships with communities in NEL to strengthen local child safeguarding.

Whilst challenging and scrutinising member agencies and structures the NELSCB will seek to work collaboratively and in a constructive way.

| 1: A priority Outcome as part of the LSCB activity is for incidences of abuse and neglect to be reduced through <i>Multi-Agency Early Help and Support for Families</i> . Indicator: Incidence of Abuse | | | | |
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| Baseline of Activity | What needs to Happen | Outcomes and Performance measures contributing to Indicator | Timescale/ Milestone/ Progress Review Points | Who is responsible |
| LSCB activity and oversight of Early Intervention and Prevention and partners input is key to preventing and reducing abuse and neglect through timely intervention and a partnership approach. | The LSCB to be provided with assurance by the Children’s Partnership Board that the objectives within the Prevention and Early Intervention Strategy are being delivered against and are driving improvement in practice and outcomes. | <p>Evidence for the LSCB Partners across NEL are taking a whole Family approach to Prevention and Early Intervention</p> <p>Referrals into MASH All open referrals CIN to LAC (CASS) % of contacts progressing to referral % of re-referrals into MASH Number of children on a Child Protection Plan % of children on a Child Protection Plan who are re registrations Family Group Conferencing Service Number of children who are LAC Involvements at Prevention and Early Intervention Number of Single Assessments and status (pending, Universal Plus, Early Help) % of eligible 0-5 year olds registered with Family Hubs Number of, and demographics of Family Hub involvements at Universal Plus Numbers of practitioners accessing L1 & L2 Safeguarding Training and course evaluation</p> | <p>Quarterly</p> <p>Performance / Exception Report to Leadership Board on delivery against planned objectives within Prevention and Early Intervention Strategy.</p> | <p>Children’s Partnership Board</p> <p>Early Intervention sub-group Leads and Score Card Author.</p> <p>LSCB Management Team to provide quarterly exception report</p> <p>Designated Leadership Board Members</p> |

| | | Elective Home Education, including numbers and age range | | |
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| 2: A priority Outcome as part of the LSCB activity is for incidences of <i>Neglect</i> to be reduced and addressed through the Neglect Strategy and Prevention and Early Help Strategy. Indicator: Incidence of Neglect | | | | |
| Baseline of Activity | What Needs to Happen | Outcomes and Performance measures contributing to Indicator | Timescale/ Milestone/ Progress Review Points | Who Is Responsible |
| LSCB activity and oversight of the Neglect sub-group, wider LSCB sub groups and partners is instrumental in reducing neglect across NEL through partnership and community engagement. | <p>LSCB to deliver against the objectives within the Neglect Strategy Action Plan.</p> <p>The LSCB receives quarterly progress reports from the Children's Partnership Board on the impact of the Prevention and Early Intervention Strategy aligned to the Neglect Strategy.</p> <p>LSCB monitors activity on addressing neglect and drives improvement in practice.</p> | <p>The LSCB has a current understanding of the numbers of children for whom neglect is a feature. The LSCB develops an understanding of the effectiveness of interventions in reducing the impact of neglect on children.</p> <p>% of children on a child protection for neglect Rate of children on a child protection plan for neglect Number and % of Cases open at Prevention and Early Intervention for Neglect Number and % of Cases open at CIN for Neglect Number of Children's Social Care Assessments for Neglect Number and % of Strategy meetings for Neglect Number of Cases closed to Children's Social Care where Neglect was the primary factor Number of Neglect Tools completed Number and % of Neglect Tools reviewed Number and % of Neglect</p> | <p>Quarterly</p> <p>Performance / exception report to Leadership Board on delivery against planned objectives within Neglect Strategic Plan.</p> | <p>Neglect sub-group Leads and Score Card Author.</p> <p>LSCB Management Team to provide quarterly exception report</p> <p>Designated Leadership Board Members Children's Partnership Board</p> |

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| | | Tools where the score has decreased Number of staff completing Neglect Training and % of those evaluating the training as excellent or good. | | |
| 3: A priority Outcome as part of the LSCB activity is for children and young people to be safe from Child Sexual Exploitation. Indicator: Incidence of CSE | | | | |
| Baseline of Activity | What Needs to Happen | Outcomes and Performance measures contributing to Indicator | Timescale/ Milestone/ Progress Review Points | Who Is Responsible |
| LSCB activity and oversight of the CSE Sub-Group and partners is instrumental in preventing and reducing Child Sexual Exploitation across North East Lincolnshire through partnership activity and community engagement re CSE in North East Lincolnshire. | LSCB to deliver upon the objectives within the CSE Strategic Action Plan. LSCB monitors activity on CSE and drives improvement in practice and outcomes. | Partners across NEL are taking a whole Family Approach to CSE. The Board has a current position statement re CSE that informs partnership challenge and impacts on reduction in CSE risk levels and proportions. Referrals into the MACE Referrals into Young and Safe re Sexual Exploitation % of CSE cases open to statutory services Number of CP plans with CSE as a factor Children accommodated out of area for CSE % of cases open to CASS where CSE is a factor Number of CAN (Child Abduction Notices) issued within the Q and running total Perpetrators prosecuted / convicted / sentenced Number of children referred into the Harmful Sexual Behaviour Panel Children who go missing Age and gender profile of | Quarterly Performance/Exception Report to Leadership Board on delivery against planned objectives within CSE Strategic Plan. | CSE Sub-Group Lead and Score Card author LSCB Management Team to provide quarterly Exception Report Designated Leadership Board Members |

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| | | children who go missing % of missing debrief interviews completed within timescales Young People's Substance Misuse Service referral reasons | | |
| 4: A priority Outcome as part of the LSCB activity is to reduce the Impact of <i>Domestic Abuse</i> on Children and Young People. Indicator: Incidence of Domestic Abuse | | | | |
| Baseline of activity | What Needs to Happen | Outcomes and Performance measures contributing to Indicator | Timescale/ Milestone/ Progress Review Points | Who is Responsible |
| LSCB activity and oversight of Domestic Abuse and partners input is key to preventing and reducing incidences and impact of Domestic Abuse through a joined up One System partnership approach. | The LSCB to be provided with assurance by the Safer and Stronger Communities Partnership of the effective delivery of the objectives within the Domestic Abuse Strategy and One System approach in driving improvement to practice and outcomes. In respect of Domestic Abuse. | <p>The LSCB are assured that there are clear plans to develop, a programme for non-convicted self-referring perpetrators and to ensure there are appropriate targeted interventions available to Children and Young People who have witnessed Domestic Abuse.</p> <p>Number of repeat DA victims Number of perpetrators arrested % of violent crime in NE Lincolnshire that is DA related Number of cases heard at MARAC Number of MARAC cases that involve children Number of children living in a household with a MARAC victim Number of MARAC repeat victims Number of MARAC referrals made by NLAG % and number of repeat victims reviewed at MARAC (rolling figure) Referrals into Target</p> | <p>Quarterly</p> <p>Performance/ exception report to Leadership Board on delivery against planned objectives within Domestic Abuse Strategic Plan.</p> | <p>Domestic Abuse Sub-Group Lead and Score Card author</p> <p>Safer and Stronger Communities Partnership</p> <p>LSCB Management Team to provide quarterly exception report</p> <p>Designated Leadership Board Members</p> |

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| | | <p>hardening, and number and % of those who were classified high risk and % of all referrals who take</p> <p>Number and % of open referrals (CASS) where Domestic Abuse is a factor</p> <p>Number of parents completing a 6 weeks DA awareness programme through Family Hubs and course</p> <p>Number of pre statutory Single Assessments that featured DA in the Q</p> <p>Number of Domestic Violence Protection Orders issued (rolling figure)</p> <p>Number of women admitted to the refuge</p> <p>Number of children admitted to the refuge</p> <p>Number of women receiving resettlement</p> <p>Number of DA victims who received outreach</p> <p>Number of women who attended the Freedom Programme</p> <p>Number of cases that had IDVA involvement compared to the previous Q</p> | | |
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| 1. A key Strategic Objective as part of the LSCB activity is for <i>Governance Arrangements</i> to enable the LSCB to effectively protect Children and Young People. | | | | |
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| Baseline of Activity | What Needs to Happen | Outcomes and Indicators | Timescale/ Milestone/ Progress Review Points | Who is Responsible |
| The LSCB has Governance Arrangements in place that enables it to assess whether partners and the Board are fulfilling their statutory responsibilities to help protect | The Operational Board receives quarterly Score Cards from each Sub-Group and reports to the LSCB on activity – highlighting any progress or pressure areas | The LSCB has an up to date Self-Assessment of the impact of governance arrangements and safeguarding activity. Through the Annual report | Quarterly Performance/ Exception Report to Leadership Section 11 Biannual Audit GP Safeguarding Audit | LSCB Management Team Partner agencies, Leadership Board Members |

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| and care for children. | <p>affecting outcomes.</p> <p>The Board receives quarterly Exceptions Reports based on the combined OBA Score Cards outlining progress/ next steps in respect of the impact of governance arrangements on the delivery of the LSCB priorities.</p> <p>The LSCB uses the OBA Exceptions Report to challenge partners at board level and monitors action plans arising from safeguarding audits/ governance arrangements.</p> | <p>NEL SCB provides a rigorous and transparent assessment of the performance and effectiveness of LSCB governance arrangements in supporting the delivery of priorities and can evidence challenge.</p> <p>Partners implement changes and improvement through governance arrangements Section 11, audit and Serious Case Review activity that directly impact practice through continuous learning and improvement.</p> | <p>Safeguarding Education Annual Audit LSCB Annual Report</p> | <p>LSCB Partners and Sub Group Leads</p> |
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| 2. A key Strategic Objective as part of the LSCB activity is for effective <i>Monitoring Front Line Practice</i> to lead to improvements in practice and improved outcomes for Children. | | | | |
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| Baseline of Activity | What needs to happen | Outcome and Indicators | Timescale/ Milestone/ Progress Review Points | Who Is Responsible |
| <p>The LSCB has a performance framework in place that enables it to identify progress, impact and deficits within safeguarding service provision.</p> <p>The LSCB has processes in place to monitor areas where development is required and drive up improvements and change to improve outcomes.</p> <p>The LSCB has mechanisms in place to evidence outcomes and changes or improvements</p> | <p>The Operational Board receives quarterly Score Cards from each Sub-Group and reports to the LSCB on activity – highlighting any progress or pressure areas affecting outcomes.</p> <p>The Board receives quarterly exceptions reports based on the combined OBA Score Cards outlining progress/ next steps in respect of safeguarding themes.</p> | <p>The LSCB has an up to date position statement for all safeguarding and partnership activity.</p> <p>The Board has evidence that reports on distance travelled against objectives and can monitor the next steps and remedial action.</p> <p>Partners implement changes and improvements that directly impact on improved outcomes and performance</p> | <p>Quarterly</p> <p>Through audit calendar schedule</p> | <p>Score Card and Sub-Group Leads</p> <p>LSCB Management Team including QA Sub Group Coordinator</p> <p>LSCB Partners and Sub Group Leads</p> |

| to practice with regard to partners. | The LSCB uses the OBA Exceptions Report to challenge partners at Board level and monitors action plans arising from safeguarding audits. | output. | | |
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| 3. A key Strategic Objective as part of the LSCB activity is for Learning from LSCB activity leads to <i>Learning and Improvement</i> to practice and for <i>Training and Development</i> to equip practitioners to recognise and respond to abuse and neglect. | | | | |
| Baseline of Activity | What Needs to Happen | Outcome and Indicators | Timescale/ Milestone/ Progress Review Points | Who Is Responsible |
| <p>The LSCB has a Learning and Improvement Framework that enables it to ensure learning from the activity of the LSCB is continuous and informs and leads to improved practice.</p> | <p>The Operational Board receives quarterly Score Cards from each Sub-Group and reports to the LSCB on activity – highlighting any progress or pressure areas affecting outcomes.</p> <p>The Leadership Board receives an Annual Report and quarterly SCR updates which identify good practice to be disseminated and where practice can be improved and an annual Training Report evidencing the impact on practice.</p> <p>The Leadership Board receives the LSCB Annual Report on the overall learning and impact of safeguarding practice and activity including the impact of safeguarding training and awareness raising on protecting and improving outcomes for children.</p> <p>The Board receives quarterly exceptions reports based on</p> | <p>The LSCB has an up to date position statement on the learning and impact from LSCB activity including Serious Case Reviews and the Child Death Review process and safeguarding Training.</p> <p>Through the LSCB Annual Report, Annual Training Report, Annual SCR Learning and Annual CDOP report the LSCB provides a rigorous assessment of the impact of learning and improvement to practice from LSCB activity.</p> | <p>Quarterly</p> <p>Performance/ exception report to Leadership</p> <p>Through SCR Annual Learning Report</p> <p>Through Learning and Improvement Action Plan</p> <p>LSCB Annual Report</p> <p>Training Annual Report</p> | <p>LSCB Management Team Partner agencies, Leadership Board Members</p> <p>Serious Case Review Sub Group</p> <p>Learning and Development Sub Group</p> <p>LSCB Partners and Sub Group Leads</p> |

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| | <p>the combined OBA Score Cards outlining progress/ next steps in respect of safeguarding themes.</p> <p>The LSCB uses the OBA Exceptions Report to challenge partners at board level and monitors action plans arising from safeguarding audits.</p> | | | |
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4. A key Strategic Objective as part of the LSCB Activity Strategic is *Policies and Procedures* to support effective practice in safeguarding children.

| Baseline of Activity | What Needs to Happen | Outcomes of Indicators | Timescale/ Milestone/ Progress Review Points | Who is Responsible |
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| <p>The LSCB has high quality Safeguarding procedures which reflect national and local safeguarding themes and support effective practice in safeguarding children.</p> | <p>The LSCB safeguarding procedures to be reviewed on a six monthly basis. This is supported by Triex.</p> <p>The LSCB has processes in place to monitor application of procedures and thresholds which are monitored through the LSCB inter agency audit programme.</p> <p>The Operational Board receives quarterly Score Cards from each Sub-Group and reports to the LSCB on activity – highlighting any progress or pressure areas affecting outcomes.</p> | <p>The application of procedures by partner agencies is effective in safeguarding children and reducing risk for children.</p> <p>The LSCB website is effective in ensuring the procedures are easily accessible and that changes to local/ national procedure/ policy are communicated.</p> | <p>Annual review of procedures</p> <p>Quarterly</p> <p>Performance/ exception report to Leadership</p> <p>Audit program in evidencing application of procedures.</p> | <p>LSCB Management Team Partner agencies, Leadership Board Members</p> <p>LSCB Partners and Sub Group Leads</p> <p>Quality Assurance Sub Group</p> <p>Triex</p> |

5. A key Strategic Objective as part of the LSCB activity is for the LSCB to actively influence the *Informing/Planning Services* for children and families.

| Baseline of Activity | What Needs to Happen | Outcomes and Indicators | Timescale/ Milestone/ Progress Review Points | Who is Responsible |
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| <p>The LSCB Governance Arrangements and</p> | <p>The Operational Board receives quarterly Score Cards from each sub-group and</p> | <p>The LSCB Annual Report will demonstrate the influence it has had on informing and</p> | <p>LSCB Annual Report</p> <p>Quarterly</p> | <p>LSCB Management Team</p> <p>Leadership Board</p> |

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| <p>Operational Board Forward Plan and performance activity enable the LSCB to actively influence and effectively inform the planning of services.</p> | <p>reports to the LSCB on activity – highlighting any progress or pressure areas affecting outcomes.</p> <p>The Board receives quarterly Exceptions Reports based on the combined OBA Score Cards outlining progress/ next steps in respect of safeguarding themes and any gaps in service provision and an assessment of the impact and level of risk.</p> <p>The LSCB uses the OBA Exceptions Report to challenge partners at board level and monitors action plans arising from safeguarding audits and identifies any resource issues and analyses the impact.</p> | <p>effecting the planning of services.</p> <p>The LSCB has evidence of challenge, the outcome and impact on influencing service delivery.</p> | <p>Performance/ Exception Report to Leadership</p> <p>Audit program in evidencing any gaps in service delivery affecting safeguarding children.</p> | <p>Members</p> <p>LSCB Partners and Sub Group Leads</p> |
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6. A key Strategic Objective as part of the LSCB activity is to ensure children who are Missing are identified and incidences reduced

| Baseline of Activity | What Needs to Happen | Outcomes and Indicators | Timescale/ Milestone/ Progress Review Points | Who is Responsible |
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| <p>The LSCB has a Missing from Home and Care Strategy and Action Plan which enables it to identify.</p> <p>LSCB activity and oversight of the Keeping Children Safe Groups and Missing from Home and Care Group and partners is instrumental in preventing and reducing incidences of children going Missing across North East Lincolnshire through partnership activity and community.</p> | <p>The Operational Board receives quarterly Score Cards from each Sub-Group and reports to the LSCB on activity – highlighting any progress or pressure areas affecting outcomes.</p> <p>The Board receives quarterly Exceptions Reports based on the combined OBA Score Cards outlining progress/ next steps in respect of safeguarding themes and any gaps in service provision and an assessment of the impact and level of risk.</p> | <p>The LSCB has an up to date position statement and understands the nature and extent leading to Children and Young People being missing from home and care and has a clear analysis of the linkage and associates risks with CSE.</p> <p>The Board has evidence of the impact of the Missing From Home and Care Strategy in identifying children vulnerable to missing and on the</p> | <p>NEL LSCB Missing from Home and Care Strategy Action Plan</p> <p>Quarterly Performance Score Cards</p> <p>Performance/ Exception Report to Leadership</p> <p>Audit program in evidencing any gaps in service delivery affecting safeguarding children.</p> | <p>Keeping Children Safe Group</p> <p>Missing From Home and Care Sun Group Leadership Board Members</p> <p>LSCB Partners and Sub Group Leads</p> |

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| | | effectiveness of mechanisms to reduce this associated risk. | | |
| 7. A key Strategic Objective as part of the LSCB activity is to ensure the best possible care is received by children and young people in supporting their <i>Emotional Health and Well Being</i> | | | | |
| Baseline of Activity | What Needs to Happen | Outcomes and Indicators | Timescale/ Milestone/ Progress Review Points | Who is Responsible |
| The LSCB is satisfied there are effective partnership arrangements in place to ensure that the best possible care is received by children and young people in supporting their Emotional Health and Wellbeing. | <p>The Operational Board receives quarterly Score Cards from each Sub-Group and reports to the LSCB on activity – highlighting any progress or pressure areas affecting outcomes.</p> <p>The Board receives quarterly Exceptions Reports based on the combined OBA Score Cards outlining progress/ next steps in respect of safeguarding themes and any gaps in service provision and an assessment of the impact and level of risk.</p> <p>The work of the LSCB will be informed by the local Future in Mind Strategy</p> | <p>The LSCB has an up to date position statement on the impact of the Children’s Health and Well Being Strategy.</p> <p>The performance Score Cards evidence highlights specific issues impacting on the Emotional Health and Wellbeing of Children and the impact of activity to support Children’s Health and Wellbeing.</p> | <p>Quarterly</p> <p>Performance/ Exception Report to Leadership</p> <p>Joint Strategic Needs Assessment</p> <p>Early Intervention and Prevention Strategic Action Plan</p> | <p>LSCB Management Team</p> <p>Leadership Board Members</p> <p>LSCB Partners and Sub Group Leads</p> <p>Health Sub group</p> |
| 8. A key Strategic Objective as part of the LSCB activity the <i>Voice and Influence of the Child</i> are at the centre of the work of the LSCB. | | | | |
| Baseline Activity | What Needs to Happen | Outcomes and Indicators | Timescale/ Milestone/ Progress Review Points | Who is Responsible |
| The LSCB has effective processes in place to capture the voice and influence of Children and families and for demonstrating how the voice and influence of children, young people and families has informed and improved service provision. | The Operational Board to receive quarterly Score Cards from each Sub-Group which evidence consultation with children and families and the difference made to service provision/ intervention as a direct result. | The Board has evidence that all partnership activity and service provision incorporates The Voice and Influence of Children and Families Views and can demonstrate a positive impact on outcomes. | <p>Quarterly Performance/ Exception Report to Leadership</p> <p>Performance Score Cards evidencing</p> <p>Interagency Audits</p> | <p>LSCB Management Team</p> <p>Leadership Board Members</p> <p>LSCB Partners and Sub Group Leads</p> <p>Quality Assurance Sub</p> |

| | | There are effective mechanism and tools and a consistent partnership approach to capturing the Child's Voice and influence through the Sub Group Score Cards and audit activity. | | Group |
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| 9. A key Strategic Objective as part of the LSCB activity is for the <i>Child Death Review Process</i> to effectively review all child deaths in identifying learning and preventable factors. | | | | |
| Baseline Activity | What Needs to Happen | Outcomes and Indicators | Timescale/ Milestone/ Progress Review Points | Who is Responsible |
| The LSCB has processes in place to ensure the effective review of all child deaths in identifying learning and preventable factors. | Publish an Annual Report on the effectiveness of the Child Death Overview panel (CDOP) Review the inter agency child death briefing program Explore a joint CDOP with North Lincolnshire LSCB. | The LSCB has a current understanding of the reasons why children die in NEL and has an appreciation of the factors impacting on child deaths and the effectiveness of local strategies to reduce these factors. The LSCB has evidence of the effectiveness of the Child Death Rapid Response process and that all partner agencies are aware of the CDOP process and their role within it. Partners implement changes and improvements identified within the CDOP Annual Report which demonstrate impact on improved outcomes. | Quarterly Performance/ Exception Report to Leadership Child Death Review Annual Report | LSCB Management Team Leadership Board Members LSCB Partners and Sub Group Leads Child Death Review Panel |